

I am not going to respect... gray hairs unless there is wisdom beneath them.

— Quaid-e-Azam

# Daily PAKISTAN Share Market

WEDNESDAY, DECEMBER 24, 2025  
RAJAB 3, 1447 A.H.  
VOL#1 ISSUE#25

UPDATES  
www.psmunews.com

PUBLISH FROM KARACHI

PAKISTAN Share Market  
UPDATES  
SUBSCRIPTION BOX Published 22 Days  
Monthly Subscription : 880/-  
Quarterly Subscription : 5280/-  
Yearly Subscription : 10,560/-  
Pakistan's 1st Educational Newspaper for Stock Market  
www.psmunews.com

08 PAGES PRICE: RS. 40

PAKISTAN Share Market  
UPDATES

## BE CAREFUL!!

**"Stock market opportunities come with risks. Always do your research, use stop-loss strategies, and invest with discipline. Be Careful"**

SAMEER SAGAR

www.psmu.com.pk

PAKISTAN Share Market  
UPDATES

The Country's First Educational Newspaper Dedicated to the Stock Exchange

Our Publication Provides Comprehensive and Exclusive coverage of the Pakistan Stock Exchange, including Expert reviews, market updates, technical analysis, overbought and oversold stocks, trending stocks, top dividend performers, MFS/MTS data, market insights, FIPI-LIPI graphs, business news, editorials, opinions, top listed company profiles, market closing summaries & complete Business coverage all in one place. Stay informed with reliable, timely and insightful stock market reporting only in Pakistan Share Market Update.

www.psmunews.com

PAKISTAN Share Market  
UPDATES

YESTERDAY MARKET UPDATE Date: 23-DEC-2025

### STOCKS IN TREND

1. PIAHCLA 2. KEL 3. PTC 4. FCL 5. SSGC

### TOP OVERSOLD STOCKS

1. LCI 2. DHPL 3. LSECL 4. HINOON 5. ASC

### TOP OVERBOUGHT STOCKS

1. FCIBL 2. RMPL 3. QUICE 4. KOHC 5. NPL

### TOP FIVE DIVIDEND YIELD STOCKS

1. KAPCO 2. SCBPL 3. LCI 4. POL 5. MTL

www.psmunews.com

KSE-100			ALLSHR			KSE30		
<b>171,073.73</b>	(-130.44)	(-0.08%)	<b>103,120.17</b>	(-206.29)	(-0.20%)	<b>52,237.49</b>	(-86.09)	(-0.16%)
HIGH 171,867.31	LOW 170,968.31	VOLUME 239,246,682	HIGH 103,669.59	LOW 103,107.48	VOLUME 648,625,840	HIGH 52,534.88	LOW 52,208.09	VOLUME 75,591,742

IN LANDMARK PRIVATISATION AUCTION: AHL TAKES FLIGHT

## PIA privatisation: Arif Habib consortium seals deal, wins bid with Rs135b offer

PSMU DESK

ISLAMABAD: An Arif Habib Corporation Limited-led consortium yesterday emerged as the successful bidder in the privatisation of Pakistan International Airlines (PIA), acquiring a 75% majority stake for Rs135 billion after a competitive open auction.

The winning bid came after an intense contest with the Lucky Cement Limited-led consortium, which raised its offer to Rs134 billion in the final round. Arif Habib increased its bid from an initial Rs115 billion to Rs135 billion, narrowly outbidding its rival to secure control of the national flag carrier.

Both Arif Habib and Lucky Cement advanced to the open auction stage after submitting bids above the government's reference price of Rs100 billion. Private airline Airblue exited the process early after placing a bid of Rs26.5 billion.

In the first round of open bidding, Lucky Cement took a slim lead with an offer of Rs115.5 billion, edging past Arif Habib by Rs500 million. Arif Habib responded by raising its bid to Rs121 billion, while Lucky Cement closed the round at Rs120.25 billion.

Following a 30-minute recess requested by Lucky Cement, bidding resumed with a revised base price of Rs125 billion. The auction ultimately concluded with Arif Habib's final bid of Rs135 billion, securing the 75% stake.

Addressing the ceremony, Finance Minister Muhammad Aurangzeb said the privatisation process marked a major milestone for Pakistan's investment climate.



"Whoever wins, the real success is Pakistan's," he remarked, noting that all participating bidders were Pakistani groups.

"The country's largest and most experienced business houses are competing for the national airline, which reflects growing confidence in our reform agenda."

He added that the transparent bidding process would indirectly attract foreign investment by strengthening investor trust in Pakistan's economic reforms.

The Arif Habib consortium includes Fatima Fertiliser Company Limited, City School network, and Lake City Holdings Limited. The rival Lucky Cement-led consortium comprised Hub Power Holdings Limited, Kohat Cement Company Limited (KOHC), and Metro Ventures.

Government officials said that 92.5% of the proceeds from the sale will be injected directly into PIA to support its turnaround, while the remaining 7.5%—approximately Rs10.12 billion—will go to the federal government.

This auction marks Pakistan's second televised attempt to

privatise PIA after last year's failed process, which attracted only a single bid far below the reference price.

Since then, PIA's outlook has improved significantly. The government has assumed most of the airline's legacy debt, the carrier has posted its first pre-tax profit in two decades, and aviation bans imposed by the UK and European Union have been lifted, reopening access to key international routes.

Speaking ahead of the bidding, Adviser to the Prime Minister on Privatisation Muhammad Ali said the government's objective was not merely to sell PIA but to make it financially sustainable and competitive.

"The aim is to revive the airline's past glory through fresh investment and professional management," he said, adding that bidders were allowed phased payments—two-thirds within 90 days and the remaining one-third within 12 months.

The government has also assured 12 months of job security for PIA employees. Pension liabilities and post-retirement benefits will be handled by the holding company, while salaries and current benefits will be paid by the new owners.

This auction marks Pakistan's second televised attempt to

## Range-bound trading at PSX as focus shifts to PIA stake sale

BY COMMERCE REPORTER

KARACHI: The Pakistan Stock Exchange (PSX) witnessed a largely range-bound session yesterday, with the benchmark KSE-100 Index closing marginally lower amid cautious investor sentiment. The index settled at 171,073.73 points, down 130.44 points or 0.08%, as traders remained watchful on the PIA privatization.

The market opened positively and gained early momentum, but a gradual decline set in by midday due to profit-taking and cautious trading. Investor attention was firmly focused on the three consortia

submitting sealed bids for the national flag carrier, with hopes that the privatization could inject professional management into the airline.

On Monday, the KSE-100 Index had already faced pressure, losing 200.31 points (0.12%) to close at 171,204.18 points, as

the onset of the roll-over week dampened trading activity.

Regionally, Asian markets rose alongside

precious metals, fueled by momentum buying ahead of the holiday season and anticipation of US third-quarter GDP data, which is expected to show a modest pullback to 3.3% annualized growth. Tokyo's Nikkei gained 0.1%, while MSCI's broadest index of Asia-Pacific shares outside Japan climbed 0.31% in early trade. Futures for the S&P 500 were largely unchanged, while Nasdaq futures added 0.11%.

Back home, the Pakistani rupee gained slightly against the US dollar, settling at Rs280.21, up by Re0.01.

Market activity remained

moderate, with 650.14 million shares traded,

down from 684.55 million previously. The total traded value fell to Rs28.26 billion from Rs30.1 billion. PIA Holdings

Company led volumes

with 45.03 million shares,

followed by K-Electric Ltd (39.47 million) and PTCL (32.27 million). Out of 481 companies traded,

151 advanced, 287 declined, and 43 remained unchanged.



### POLICE VEHICLE COMES UNDER ATTACK

## Five cops martyred in KP's Karak

BY STAFF REPORTER

LAKKI MARWAT: Five cops were martyred after a police mobile came under attack in Gurguri area of Khyber Pakhtunkhwa's Karak yesterday. The district police spokesman, Shaukat

Khan, confirmed the incident and the casualties, saying that all of the martyred personnel were constables.

The martyred policemen were identified as constables Shahid Iqbal, Samiullah, Arif, Sufdar and Muhammad Abrar, who was also the mobile's driver, Khan added.

He said that a large police contingent, including the district police officer, was present

at the scene and a search operation was underway.

While the exact nature of the incident is not yet clear, an image shared by the police spokesman showed what appeared to be the charred remains of the vehicle which came under attack.

Prime Minister Shehbaz Sharif condemned the incident, expressing deep sorrow and grief over the lives

lost and offering prayers for martyred officers, according to a statement released by the Prime Minister's Office.

He extended his condolences to the bereaved families and assured them of the government's full support during this difficult time.

The prime minister paid tribute to the sacrifices of the police force, stating that police personnel had always

played a frontline role in the war against terrorism and rendered "unparalleled" services to ensure peace and security in the country.

Separately, district police spokesman Asif Hassan told Dawn that an assistant sub-inspector, Rehmatullah, and a passerby were injured during an exchange of fire between police and wanted suspects in Lakk Marwat's Tajori area.

### Market Commentary - Leaders' Lens

#### KSE-100 ends flat as investors trade selectively



MOHAMMAD AZEEM

Head of Equity Research Darson Securities Ltd.

The stock market traded with a mixed and cautious tone as investor participation remained selective in the absence of new catalysts. Trading interest was largely confined to sectors such

as Technology, Investment Banks, Power, Banks, and Insurance, where specific purchases provided some support. The KSE-100 index fluctuated throughout the day, reaching an intraday high of 171,867 points before retreating to a low of 170,968, ultimately closing slightly lower at 171,074.

Overall trading activity declined, with the total volume dipping to 650 million shares. The most actively traded stocks were PIAHCLA, KEL, PTC, WTL, and CSIL. Market outlook suggests continued two-way movement, with a "buy on dips" approach recommended for near-term sessions.

ABDUL HADI KHANANI  
Director  
Munir Khanani Securities

The market sentiment was very positive yesterday. A major highlight is the PIA privatization deal—the bidding was successful, mark-

ing a significant milestone that has finally happened after twenty years. As it is a state-owned entity, its future growth will likely be more structured and controlled. The financial outlook for several sectors is strong:

• Pharmaceuticals: Showing healthy profit margins.  
• Fertilizers: This sector is also performing well.  
In the finance and cement sectors, things are moving particularly well. A notable deal in the cement sector (Maple Leaf's acquisition of Pioneer Cement) is hitting the 478 price point, which has created a lot of excitement. As long as there is no major "selling pressure"—similar to the State Life insurance sell-off we saw last month—the overall outlook remains highly optimistic.

#### PIAHCLA sparks M&A interest amid persistent selling pressure



FAISAL SHAJI

Chief Analyst,  
Standard Capital

The completion of the PIAHCLA transaction looks like a positive sign for the market. It might just spark some

investment flow into other privatization deals. Plus, capital markets seem to be shifting focus towards M&A activity and IPOs. Meanwhile, value seekers are on the lookout for better opportunities in the market.

There's also selling pressure due to fund redemptions in some major stocks, indicating that the distribution phase isn't over yet. So, investors are likely to stay on edge for a while because key stocks are looking a bit overvalued.

#### Market sentiment and sector performance

ing a significant milestone that has finally happened after twenty years. As it is a state-owned entity, its future growth will likely be more structured and controlled. The financial outlook for several sectors is strong:

• Pharmaceuticals: Showing healthy profit margins.  
• Fertilizers: This sector is also performing well.  
In the finance and cement sectors, things are moving particularly well. A notable deal in the cement sector (Maple Leaf's acquisition of Pioneer Cement) is hitting the 478 price point, which has created a lot of excitement. As long as there is no major "selling pressure"—similar to the State Life insurance sell-off we saw last month—the overall outlook remains highly optimistic.

### FPI LIPI GRAPH LOCAL INVESTORS PORTFOLIO INVESTMENT (LIPI)

23-DECEMBER 2025

## BUSINESS PULSE &amp; CIVIC INSIGHT

REGULAR	DELIVERABLE FUTURES		CASH SETTLED FUTURES		ODD LOT		SQUARE UP		STOCK INDEX FUTURES		NEGOTIABLE DEAL		MARGIN TRADING SYSTEM		
STATE	CLOSED	STATE	CLOSED	STATE	CLOSED	STATE	CLOSED	STATE	CLOSED	STATE	CLOSED	STATE	CLOSED	STATE	SUSPENDED
TRADES	347,006	TRADES	117,806	TRADES	30	TRADES	28	TRADES	2	TRADES	0	TRADES	37	TRADES	1,059
VOLUME	650,136,340	VOLUME	575,828,000	VOLUME	130,500	VOLUME	2,506	VOLUME	800	VOLUME	0	VOLUME	13,838,782	VOLUME	25,860,729
VALUE	28,256,737,867.73	VALUE	36,647,133,510.00	VALUE	26,771,275.00	VALUE	49,400.75	VALUE	286,603.00	VALUE	0.00	VALUE	489,398,784.50	VALUE	381,725,129.93

CHAIRMAN SAJID URGE KARACHI'S CHILDREN TO EMBRACE BOOKS FOR A BRIGHTER FUTURE

## Books, not phones: Urdu Bazaar Traders Association champions reading culture at KWBF

BY SYED UZAIR

KARACHI: Emphasizing the vital role of books in fostering education and national development, Sajid Yousuf, Chairman of the Urdu Bazaar Traders Association, called for promoting a strong reading culture among children. Speaking at the Karachi World Book Fair held at the Expo Center, Mr. Yousuf highlighted that without a love for books, education remains incomplete.

"Your country's growth and development depend on nurturing a culture of reading. It is essential to create awareness among our children about the importance of books and encourage them to avoid unnecessary use of mobile phones," he said.

Sajid also praised Karachi as a "city of lights" and urged citizens to spread the message of education and knowledge throughout the metropolis.

Hussain Abbas, President Urdu Bazaar Traders Association stressed that inculcating the habit of reading from a young



age is crucial for creating informed and capable future generations.

The Urdu Bazaar Traders Association, under his leadership, has played a pivotal role in support-

ing literacy initiatives and making books accessible to all segments of society. Through organizing book fairs, community programs, and educational campaigns, the as-

sociation has contributed significantly to fostering reading habits in Karachi and beyond.

The Karachi World Book Fair, which attracted numerous publishers, au-

thors, and book lovers, provided a platform for literary engagement and emphasized the importance of books in shaping minds. Yousuf's remarks underscored the collective

responsibility of families, educators, and the business community to nurture knowledge and a love for learning in children, ensuring a brighter future for Pakistan.

## Government borrows Rs467bn in a week: SBP

BY COMMERCE REPORTER

ISLAMABAD: The Government of Pakistan acquired an additional Rs466.7 billion in debt during the week ending December 12, 2025, bringing the total net borrowing for the ongoing fiscal year 2026 to Rs149.06 billion, according to the State Bank of Pakistan's weekly estimates.

Government borrowings are categorised into three broad purposes: budgetary support, commodity operations, and others. In the latest week, net borrowing for budgetary support stood at Rs467.63 billion, while retirement of debt under commodity operations was Rs926 million.

A total of Rs3 million was retired under the "others" category.

Cumulatively for FY2026, the government has recorded Rs166.91 billion in net retirement for budgetary support, Rs19.21 billion in borrowing for commodity operations, and Rs1.36 billion in retirement under other purposes.

The two main sources of financing for budgetary support are the State Bank of Pakistan (SBP) and scheduled banks. So far this fiscal year, the government has paid off a net sum of Rs755.19 billion to the SBP. Within this, the Federal Government retired Rs994.63 billion, while the Provincial Government borrowed Rs276.23 billion.

Meanwhile, the government has lent a net total of Rs588.28 billion to scheduled banks. Of this, the Federal Government borrowed Rs671.69 billion, while the Provincial Government retired Rs17.72 billion.

These figures highlight the continuing reliance of the federal and provincial governments on both the central bank and scheduled banks to meet fiscal and operational financing requirements.

## Kashif Khan assigned additional charge of DG KDA



BY STAFF REPORTER

Karachi: The Government of Sindh has issued Notification No. SOI (SGA&CD-(-3/22/2021), appointing Muhammad Kashif Khan, Ex-PCS BS-19, to hold the additional charge of Director General, Karachi Development Authority (KDA), alongside his current duties as Member Finance.

According to the notification, due to the personal engagements of

Asif Jan Siddiqui, Director General of the Karachi Development Authority, Muhammad Kashif Khan will temporarily assume the responsibilities of the position.

During this period, Muhammad Kashif Khan will oversee all administrative and development matters of the Karachi Development Authority to ensure that ongoing projects and office operations continue without any disruption.

## IFC launches first local currency investment in Pakistan

PSMU DESK

ISLAMABAD: The International Finance Corporation (IFC), the private sector arm of the World Bank Group, has announced its first local currency investment in Pakistan, aimed at strengthening the country's agriculture sector and enhancing food security.

According to a press release issued on Tuesday, the IFC's investment will take the form of an unfunded partial credit guarantee of up to Rs33.6 billion, supporting long-term financing from Standard Chartered Bank Pakistan Limited to Engro Fertilisers Limited.

"This marks IFC's first Pakistani rupee-denominated investment, expanding access to long-term financing solutions in both local and foreign currency—critical for economic growth, particularly in key sectors such as agriculture and micro, small, and medium enterprises," the release said. The financing will enable

Engro Fertilisers to mobilize local capital for strengthening the agri-value chain, maintaining production facilities, and ensuring uninterrupted supply of urea and other fertilisers to meet national demand. The project also benefits from a first-loss counter guarantee from IFC-Canada's Facility for Resilient Food Systems.

By leveraging PKR-denominated financing, Engro Fertilisers is promoting the use of domestic capital to enhance operational resilience and support farmer programs that complement the company's mission of reliable production.

The press release highlighted the importance of agriculture in Pakistan, contributing 24% of GDP, 70% of exports, and 40% of employment, while noting systemic challenges such as inefficient supply chains, underfunded farmer programs, low literacy, and rising input costs. The IFC investment is intended to help address

these gaps.

Engro Fertilisers CEO Ali Rathore said, "Using local capital to strengthen local value chains reflects our commitment to Pakistan and to our farmers—the backbone of the economy—through reliable fertiliser production. We are grateful to IFC and Standard Chartered

Bank for enabling us to advance this mission."

IFC's Regional Industry Head for Manufacturing, Agribusiness, and Services in the Middle East and Central Asia, Ashraf Megahed, stated, "This investment reflects the strength of our partnership with Engro Fertilisers and Standard Chartered Bank and our shared commitment to providing innovative solutions sustainably. It opens new pathways for local currency long-term financing, supporting growth and financial resilience in a sector vital to the country's economy."

Rehan Shaikh, CEO and Head of Coverage at Standard Chartered Bank and our shared commitment to providing innovative solutions sustainably. It opens new pathways for local currency long-term financing, supporting growth and financial resilience in a sector vital to the country's economy."

Standard Chartered Pakistan, added, "This partnership demonstrates our shared vision to strengthen food security and support one of Pakistan's most critical value chains. Standard Chartered looks forward to replicating this successful structure across our network."

The announcement comes two months after the State Bank of Pakistan (SBP) partnered with the IFC to expand local currency financing for the private sector. Under the International Swaps and Derivatives Association (ISDA) framework, this agreement allows the multilateral institution to invest in Pakistani rupees and manage exchange rate risks, addressing the mismatch that arises when companies borrow in hard currencies but earn revenues in local currencies.

The move is expected to enhance the financial resilience of local businesses while supporting long-term economic stability.

## PPL discovers unconventional gas reserves in Sindh



According to PPL, the Kandhkhel Development and Production Lease (D&PL) operator made an unconventional gas discovery in the Lower Alabaster Formation at LAL X-1. "This is the first discovery from the Lower Alabaster Formation in Kandhkhel D&PL by PPL as an operator with 100% working interest," the notice read.

Unconventional gas refers to natural gas trapped in tight rock formations, such as shale or sandstone, or in coal seams. Unlike conventional gas, which flows easily from porous reservoirs, unconventional gas requires advanced extraction techniques, includ-

ing hydraulic fracturing (fracking) and horizontal drilling. The LAL X-1 well was spudded on June 30, 2025, and drilled to a depth of 1,408 meters MD BKB to test the hydrocarbon potential of interbedded limestone beds within the Lower Alabaster

Formation. Post-completion testing showed that the well flowed at a rate of 0.138 million standard cubic feet per day (MMscfd) of gas, with a wellhead flowing pressure (WHP) of 33 psig at a 64/64" choke. PPL confirmed that the

well results indicate the presence of hydrocarbon potential in the Lower Alabaster Formation. The commercial viability of the discovery will be assessed based on post-well analysis and the results of future exploration wells targeting the Lower

Alabaster Play. This announcement follows last month's discovery by PPL at its Sawan North Deep-1 ST-1 (SND-1 ST-1) exploratory well, located in District Khairpur, Sindh, underscoring the company's continued success in expanding Pakistan's

domestic energy resources. The LAL X-1 discovery represents a significant step forward in Pakistan's energy exploration efforts, highlighting the potential of unconventional gas plays to contribute to the country's growing energy needs.

## Attock Refinery mulls exit from hospital business



PSMU DESK  
ISLAMABAD: The Board of Attock Refinery Limited is considering the divestment of its stake in its wholly owned subsidiary, Attock Hospital (Pvt.) Limited, as part of a strategy to focus on its core refining operations, the company disclosed in a filing to the Pakistan Stock Exchange (PSX) yesterday.

According to the filing, the company may seek Expressions of Interest to explore potential joint venture arrangements, management control could be offered to a prospective partner on mutually agreed terms and conditions. The company emphasized that any final decision regarding the proposed divestment or joint venture structure will be made only after a comprehensive evaluation of all available options and relevant factors. At the time of the announcement, shares of ATRL were trading at Rs650.20, up Rs9.39 or 1.47% from the previous session.

## BUSINESS PULSE - 2

## ECC clears historic Spectrum auction, paving way for 5G

## PSMU Desk

KARACHI: Pakistan took a major step toward accelerating its digital and financial inclusion agenda yesterday as the Economic Coordination Committee (ECC) approved the recommendations of the Spectrum Auction Advisory Committee, chaired by Finance Minister Muhammad Aurangzeb. The decision clears the path for the country's largest-ever spectrum auction, a long-awaited milestone for the telecom sector.

Addressing a joint press conference in Islamabad alongside Federal Minister for Information Technology and Telecom Shaza Fatima Khawaja, the finance minister said the approval marked the culmination of nearly a year-long process aimed at taking the delayed spectrum auction "to the finishing line." Following the ECC's clearance, the recommendations will now be placed before the federal cabinet for final approval.

Aurangzeb described the spectrum auction as a critical enabler of Pakistan's broader Digital Pakistan vision, emphasizing that digitalisation ultimately translates into faster, cheaper, and better services for citizens and businesses alike. He stressed that digital and financial inclusion lie at the heart of Pakistan's growth strategy, warning that unsold spectrum represents a direct economic loss.



He noted that the Spectrum Auction Advisory Committee—comprising the IT minister and the chairman of the Pakistan Telecommunication Authority (PTA)—engaged National Economic Research Associates (NERA), a reputed international consultancy, to conduct extensive stakeholder consultations. These consultations involved telecom operators, consumer focus groups, regulators, and a detailed assessment of international and regional benchmarks. Based on

this exercise, recommendations on spectrum pricing, payment terms, and auction design were finalised and approved by the ECC through what Aurangzeb described as a "Pakistan-first" lens.

Briefing the media, IT Minister Shaza Fatima Khawaja said the government aims to complete the auction by late January or early February next year. Following cabinet approval, the PTA will issue the information memorandum, after which detailed consultations and

negotiations with telecom stakeholders will take place. Highlighting Pakistan's connectivity constraints, Khawaja said the country's population of around 240 million is currently operating on just 274 MHz of spectrum, compared with countries like Bangladesh, which uses nearly 600 MHz for a significantly smaller population. She likened the situation to forcing eight lanes of traffic through just two lanes, resulting in congestion and poor internet quality.

She revealed that the upcoming auction would make nearly 600 MHz of additional spectrum available, making it the largest spectrum auction in Pakistan's history. While the 1,800 MHz and 2,300 MHz bands have been auctioned previously, all other bands will be auctioned for the first time. This expansion, she said, would significantly improve 3G and 4G services and enable the launch of 5G in Pakistan for the first time.

Under the auction conditions, telecom operators will be required to complete network rollouts within four to six months, with visible improvements in service quality expected within the first four to five months. The government aims to roll out 5G services within six months of the auction's completion.

Khawaja also linked the spectrum auction to the government's wider digital transformation drive under the Digital Nation Pakistan Act. She noted that digitisation efforts across institutions such as the Federal Board of Revenue and the interior ministry depend fundamentally on reliable, high-quality internet connectivity.

She said the government's "Connect 2030" plan targets average internet speeds of up to 100 Mbps over the next five years

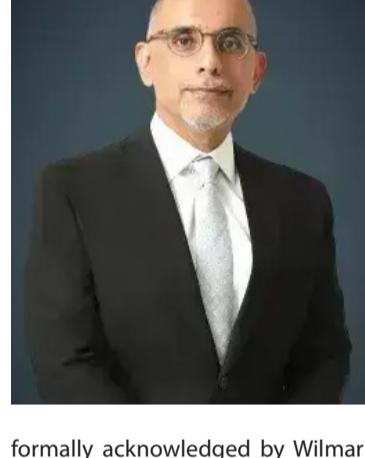
and aims to significantly improve Pakistan's global internet speed rankings within three years. The abolition of right-of-way charges, backed by the finance ministry, is expected to spur investment in fibreisation, which currently stands at less than 5%.

The auction of the 3,500 MHz band will also enable fixed wireless access, allowing fibre-like internet speeds to reach homes more quickly where physical infrastructure rollout is time-consuming. Khawaja further said that spectrum sharing policies have been finalised, while the cabinet is expected to approve the Mobile Virtual Network Operators (MVNO) policy soon—measures that are likely to attract new telecom brands, boost investment, and enhance service quality.

Both ministers acknowledged the role of the PTA, the Frequency Allocation Board, the Special Investment Facilitation Council (SIFC), and legal institutions in vacating spectrum over the past 18 months, increasing available spectrum nearly tenfold. Expressing confidence in the process, Aurangzeb said the auction—designed in line with international best practices—would be successfully concluded, strengthening Pakistan's digital economy and supporting long-term economic growth.

## Unity Foods appoints Amir Shehzad as new CEO

## By Commerce Reporter



KARACHI: Unity Foods Limited has announced a planned leadership transition, effective December 23, 2025, with Mr. Amir Shehzad appointed as the company's new Chief Executive Officer. Mr. Shehzad, who previously served as Chairman of the Board, takes over the role as part of a structured succession process aimed at ensuring continuity and sustained growth.

The transition follows Farrukh Amin's decision to step down as Chief Executive Officer. He will now assume the role of Non-Executive Director, continuing to contribute to the company's strategic direction and governance, according to a press release issued by the company.

During his tenure as CEO, Amin played a key role in strengthening Unity Foods' operational foundations, advancing strategic initiatives, and reinforcing confidence among stakeholders. His leadership was

formally acknowledged by Wilmar International, a key strategic partner of Unity Foods, which recognised his contributions to the company's progress and development.

The appointment of Shehzad reflects the Board's confidence in his

leadership capabilities and deep institutional knowledge of the organisation. With extensive experience at the board level, he is expected to provide clear strategic direction as Unity Foods continues to expand and strengthen its market position.

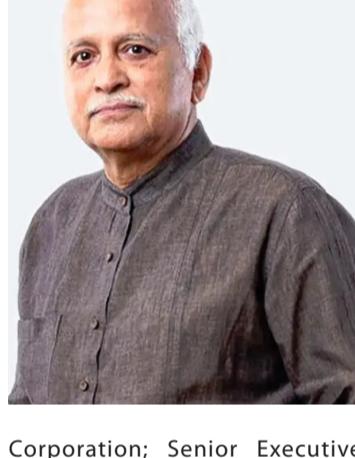
The company said the leadership change had been carefully planned to ensure continuity, maintain strategic momentum, and support ongoing collaboration with Wilmar International. The Board of Directors expressed its appreciation to Amin for his dedicated service as Chief Executive Officer and welcomed his continued involvement as a Non-Executive Director.

Looking ahead, the Board said it is confident that under Shehzad's leadership, Unity Foods will continue to progress with stability, focus, and a commitment to long-term value creation for shareholders and other stakeholders.

His previous roles include Chief Operating Officer at Cable & Wireless JV, Paktel; Chief Executive Officer at ExxonMobil JV in Pakistan; Senior Vice President Commercial at Pakistan International Airlines

## Zafar Ul Islam Usmani named interim MD &amp; CEO of PRL

## By Commerce Reporter



KARACHI: Zafar Ul Islam Usmani has been appointed as the interim Managing Director and Chief Executive Officer (CEO) of Pakistan Refinery Limited (PRL), effective January 1, 2026, the company announced in a notice to the Pakistan Stock Exchange yesterday.

The appointment follows the resignation of Zahid Mir as MD and CEO of PRL in September 2025. According to the filing, Usmani will serve in the interim role until further notice.

Zafar Ul Islam Usmani brings extensive leadership experience, having held multiple C-level positions in both multinational and national companies.

His previous roles include Chief Operating Officer at Cable & Wireless JV, Paktel; Chief Executive Officer at ExxonMobil JV in Pakistan; Senior Vice President Commercial at Pakistan International Airlines

Corporation; Senior Executive Vice President at Pakistan Telecommunication Company Limited; and Chief Operating Officer at CM Pak Ltd (Zong).

With 33 years of professional experience, including 17 years in execu-

tive leadership, Usmani has expertise in management, strategy, planning, marketing, sales, distribution, customer service, and finance.

He also served as Chairman of Pakistan State Oil Company Limited for more than four years and has been a board member of Lahore Electric Supply Company Limited, Genco Holding Company Limited, Pakistan Telecommunication Company Limited, China Mobile Pakistan, Mobil Askari Lubricants Limited, the R&D Fund, and USF under the Ministry of Information Technology & Telecommunication.

Usmani holds an MBA from Marquette University, Milwaukee, USA, and has completed a Chief Operating Officer Program at Cable & Wireless College, Coventry, UK. His appointment is expected to provide experienced leadership and ensure continuity during PRL's transition period.

## SBP urges deep reforms to achieve inclusive, sustainable economic growth

## By Commerce Reporter

KARACHI: The State Bank of Pakistan (SBP) has underscored the need for deep-rooted structural reforms to secure sustainable economic growth and end the country's recurring "boom-bust" cycles, emphasising a shift toward technology-driven and inclusive development.

These views were highlighted at the 25th Zahid Husain Memorial Lecture held in Karachi, which featured a keynote address by renowned economist Professor Amir Sufi, Bruce Lindsay Distinguished Service Professor at the University of Chicago and a recipient of the 2017 Fischer Black Prize. The event also included remarks by SBP Deputy Governor Saleemullah, according to a press release issued by the central

bank.

Deputy Governor Saleemullah acknowledged recent improvements in Pakistan's macroeconomic stability but stressed that long-term growth would require fundamental reforms. He highlighted the central bank's proactive role in supporting inclusive and technology-led economic expansion, noting that directing adequate capital toward the real economy is essential for broad-based development.

He emphasized that expanding financial access for small and medium enterprises (SMEs), youth, and women is critical, and called for a shift away from traditional collateral-based lending toward cash flow-based financing. Such an approach, he said, would help

build a more resilient and inclusive financial system capable of supporting emerging business models and entrepreneurship.

In his keynote address, Professor Amir Sufi discussed how global economies are increasingly transitioning toward high-tech and professional services sectors that rely heavily on intangible assets such as research, innovation, and specialized knowledge. He pointed out that conventional banking systems, which primarily depend on physical collateral, are often ill-equipped to finance these types of firms.

Professor Sufi underscored the importance of alternative financing models, including cash flow-based lending, venture capital, and private equity, to support innovation-driven

growth. He noted that adapting financial systems to these changing realities is crucial for countries seeking to compete in the modern global economy.

Deputy Governor Saleemullah also highlighted several ongoing SBP initiatives aimed at strengthening financial inclusion and supporting innovation. These include risk coverage facilities for SME and agriculture financing, the Banking on Equality policy, and the Regulatory Sandbox for fintech companies. Backed by digital infrastructure such as electronic know-your-customer (e-KYC) systems and faster payment

platforms, these measures are designed to create a robust framework for technology-led economic growth.

## Amreli Steels raises Rs1bn through share allotment to sponsor

## By Commerce Reporter

KARACHI: Amreli Steels Limited has successfully raised Rs1 billion through the issuance of 40 million ordinary shares to its existing sponsor, Mr. Shayan Akberali, the company disclosed in a filing to the Pakistan Stock Exchange yesterday.

The shares were issued at a price of Rs25 per share, comprising a nominal value of Rs10 and a premium of Rs15 per share. As a result of the allotment, Amreli Steels' paid-up capital has increased to Rs3.37 billion, now representing

337,011,427 ordinary shares of Rs10 each.

According to the company, the newly issued shares have been duly credited to Mr. Akberali's account in the Central Depository System, with all statutory and regulatory requirements completed.

The share issuance was approved by the Securities and Exchange Commission of Pakistan (SECP) and carried out in accordance with Section 96 of the Securities Act, 2015, as well as relevant Pakistan Stock Exchange regulations. Amreli Steels

has formally notified the PSX and other concerned regulatory authorities of the allotment and the resulting increase in paid-up capital.

The capital injection reflects continued confidence by the company's sponsor in Amreli Steels' business prospects and growth strategy. The additional funds are expected to strengthen the company's financial position as it operates in a challenging environment for the steel sector, while supporting long-term stability and future expansion plans.

## RS135BN PETROL SCAM: SENATE COMMITTEE TOLD

## Proceedings underway against two serving officers

## PSMU DESK

ISLAMABAD: The Senate Standing Committee on Science and Technology was informed that investigations into the Rs135 billion hazardous petroleum products scandal in Quetta have been completed and criminal proceedings against those responsible have been initiated. The meeting was chaired by Senator Kamil Ali Agha, with Secretary of the Ministry of Science and Technology, Shahid Iqbal Baloch, providing the briefing. The secretary informed that the committee that disciplinary proceedings have been initiated against two serving officers, while cases involving two retired officers were referred to the Federal Investigation Agency (FIA) on October 15. Expressing concern over delays, the committee directed the FIA to submit its response within ten days. The scam involves the import of dangerous petrol as an industrial chemical. Hussain Magsi, clarified that factory inspections fall

under the jurisdiction of the Pakistan Standards & Quality Control Authority (PSQCA). Committee members raised concerns that inspections often result in the clearance of illegal material rather than effective enforcement. The panel was also briefed on adulteration issues in spices such as turmeric and the addition of harmful substances in cosmetic products like kohl (surma). The chairman of the PCSIR informed the committee that the federal cabinet has approved the implementa-

## Pakistan Market: Technical Outlook

December 23, 2025

JS Global

## KSE-100: Expected to trade range bound

The KSE-100 index extended the decline to close at 171,204 level, down 200 points DoD. Volumes stood at 685mn shares versus 798mn shares traded previously. The index is likely to test support between 170,100 and 170,860 levels as a fall below that will initiate a corrective trend. However, any upside will face resistance within 171,410-172,170 range where a break above this range will target 173,031 and 175,883 levels. The momentum indicators are mixed, signaling no clear trading view. We recommend investors to stay cautious on the higher side and wait for dips. The support and resistance are at 170,653 and 171,962 levels, respectively.

## PSO: Correction completed

Strategy: 'Buy on dips' - targeting Rs459.84 & Rs464.84; stoploss at Rs453.43.

## SNGP: Play the range

Strategy: 'Buy on dips' - targeting Rs113.20 & Rs116.51; stoploss at Rs106.00.



Symbol	Strategy	Close	High	Low	S2	S1	Pivot	R1	R2	14-DRSI	30-DMA	50-DMA	200-DMA
KSE-100		171,204.2	172,170.5	170,858.7	170,610.2	170,652.7	171,410.2	171,961.6	172,170.1	66.04	165,813.1	164,986.6	140,789.1
OGDC	Sell on Strength; stoploss 269.00	266.87	269.00	266.00	254.29	265.58	267.29	270.29	260.78	50.61	261.78	260.29	240.87
PPL	Sell below 217.72	218.46	220.80	217.72	215.91	217.19	218.99	220.27	222.07	58.89	208.02	199.82	182.30
ATRL	Sell on Strength; stoploss 200-DMA	640.81	648.73	640.01	634.46	637.64	643.18	646.36	651.90	39.10	661.90	658.63	650.78
PSO	Buy on dips; stoploss 30-DMA	454.84	459.84	453.00	449.05	451.95	455.89	458.79	462.73	46.81	453.43	454.68	411.10
SNGP	Sell on Strength; stoploss 30-DMA	117.08	118.84	116.95	115.73	116.41	117.62	118.30	119.51	43.58	118.20	121.73	119.88
NETSOL	Stay long above 30-DMA	131.92	135.90	131.73	129.28	130.60	133.05	134.37	136.82	48.58	130.29	134.12	138.94
DKGC	Buy on dips; stoploss 238.12	244.51	248.80	240.77	242.64	244.72	246.59	248.67	262.11	230.69	239.39	240.87	186.61
MLCF	Buy above 122.54	119.31	122.54	117.00	114.08	116.69	119.62	122.23	125.16	58.79</			

## EDITORIAL & OPINION

Editor-in-Chief  
**Sawera Ibrahim**

Chief Editor  
**Mohammad Kalia**

Editor  
**Sameer Sagar**

**HEAD OFFICE**

Office No 603 New Building 6th Floor Main Stock Exchange I.I. Chundrigarh road Karachi. Telephone: 92-92 21 32411690 +92 21 32411689

URL: [www.psmunews.com](http://www.psmunews.com)  
Email Address: [pakistansharemarket@gmail.com](mailto:pakistansharemarket@gmail.com)  
[info@psmunews.com](mailto:info@psmunews.com)

**Disclaimer:**

We are pleased to announce the launch of "Pakistan Share Market Updates"—a daily publication dedicated to providing timely insights, data, and analysis on Pakistan's stock market, financial trends, and trading activities. The information shared in this publication is intended solely for informational and educational purposes. It should not be considered as financial advice, investment recommendation, or a solicitation to buy or sell any securities. Market data and opinions are compiled from reliable sources; however, Pakistan Share Market Updates and its publishers assume no responsibility for any loss or damages resulting from the use or reliance on the information provided. Readers and investors are advised to conduct their own independent research or consult a qualified financial advisor before making any investment decisions.

# Six major financial achievements of Pakistan in 2025

The year 2025 has been one of cautious optimism and noteworthy financial accomplishments for Pakistan. Amid global economic turbulence, domestic fiscal pressures, and evolving geopolitical challenges, the country has managed to make strides across multiple fronts, reflecting a combination of sound policy decisions, strategic partnerships, and structural reforms. While challenges remain, Pakistan's financial landscape this year presents several milestones worth acknowledging. Here are six of the most significant financial achievements of Pakistan in 2025.

**Strengthening Fiscal Stability through Revenue Mobilization:**

One of the most critical achievements of the year has been the improvement in fiscal management. The Federal Board of Revenue (FBR) implemented targeted measures to enhance tax collection and broaden the tax base. Through the digitalization of tax filing, the integration of technology into audit and compliance pro-

cedures, and initiatives to bring informal sectors into the tax net, the government has increased revenue collection despite economic headwinds. These efforts have not only contributed to reducing the fiscal deficit but also strengthened investor confidence in Pakistan's economic governance.

**Landmark Local Currency Investment by the IFC:**

Pakistan witnessed a significant milestone in financial sector development with the International Finance Corporation (IFC) making its first local currency investment in the country. By extending an unfunded partial credit guarantee of Rs33.6 billion to support long-term financing from Standard Chartered Bank to Engro Fertilisers, the IFC has enabled Pakistan to leverage local capital for vital sectors such as agriculture. This innovative approach reduces reliance on foreign currency borrowing, mitigates exchange rate risks, and promotes financial resilience, particularly for industries critical to food security and employment.

**Historic Spectrum Auction to Boost Digital Economy:**

The approval and imminent execution of Pakistan's largest-ever spectrum auction is another landmark achievement in 2025. By making nearly 600 MHz of spectrum available, the government is paving the way for the introduction of 5G, improvement of 3G and 4G services, and digital inclusion across the country. This initiative is expected to enhance connectivity, promote digital commerce, and attract private investment into the technology sector. It represents not only a financial achievement in terms of revenue generation but also a strategic long-term investment in the knowledge economy.

**Capital Market Developments and Equity Mobilization:**

Pakistan's capital markets have also demonstrated resilience and growth in 2025. Companies such as Amreli Steels and Unity Foods successfully mobilized significant capital through share allotments, reflecting investor confidence in domestic businesses. The consistent flow of domestic and foreign

investment into the stock market, combined with reforms enhancing transparency and governance, has bolstered liquidity, improved market capitalization, and provided long-term financing avenues for enterprises across sectors. These developments have strengthened Pakistan's financial ecosystem and encouraged broader participation in equity markets.

**Debt Management and Strategic Borrowing:**

Effective debt management has been another notable achievement this year. Despite increased borrowing requirements for budgetary support, the government has adopted a strategic approach, balancing borrowings from the State Bank of Pakistan and scheduled banks while managing repayments across federal and provincial levels. Weekly data shows that the government has successfully navigated its debt obligations while maintaining fiscal stability, demonstrating prudent financial planning. Strategic borrowing and disciplined repayments have helped mitigate macroeconomic risks and maintain investor and creditor confidence.

## Energy tariffs: The silent killer of industrial growth

By Sameer Sagar

In Pakistan's ongoing economic debate, energy tariffs rarely dominate headlines the way inflation, exchange rates, or IMF negotiations do. Yet for the country's industrial sector, high and unpredictable energy costs have quietly become one of the most damaging constraints on growth, competitiveness, and employment. While policymakers often treat energy pricing as a fiscal or technical issue, for industry it is an existential challenge.

Pakistan's industrial base particularly textiles, engineering goods, chemicals, cement, and small manufacturing units is heavily energy dependent. Electricity and gas are not auxiliary inputs; they are core factors of production. Over the past few years, however, electricity tariffs for industrial consumers have risen sharply, driven by capacity payments, inefficiencies in distribution companies, fuel price volatility, and the burden of circular debt. The result is a cost structure that makes local production increasingly unviable.

For export-oriented industries, the impact is especially severe. Pakistan competes in global markets where margins are thin and buyers are highly price sensitive. When energy costs account for a significantly higher share of production compared to regional competitors such as Bangladesh, Vietnam, or India, Pakistani exporters lose their edge. Even when global demand exists, local firms struggle to quote competitive prices, leading to lost orders and shrinking market share. Export-led growth, repeatedly cited as Pakistan's economic lifeline, cannot materialize if factories are priced out of global markets by domestic energy policies.

High tariffs also discourage capacity utilization. Many industrial units operate below their potential, running fewer shifts or limiting production to off-peak hours to manage costs. This underutilization increases per-unit costs further, creating a vicious cycle.

In some cases, factories shut down entirely, particularly small and medium enterprises that lack the financial

capacity to absorb rising expenses. Each closure translates into lost jobs, reduced incomes, and weaker domestic demand—effects that ripple across the economy.

Another less discussed consequence is deindustrialization. Faced with uncompetitive energy pricing, some businesses relocate operations to countries with more stable and affordable energy regimes. Others abandon manufacturing altogether, shifting capital into speculative or trading activities that offer quicker returns with

"Pakistan cannot industrialize, expand exports, or create sustainable jobs if energy tariffs continue to rise unchecked. While energy may seem like a technical issue buried in balance sheets and tariff notifications, its impact is deeply economic and profoundly human. Unless addressed with urgency and coherence, energy tariffs will remain the silent killer of industrial growth—undermining the very foundations of Pakistan's economic future."

fewer operational risks. Over time, this erodes Pakistan's productive base and undermines long-term economic resilience.

The roots of the problem lie not only in global fuel prices but also in structural inefficiencies within Pakistan's energy sector. Capacity payments to power producers, transmission losses, theft, poor governance of distribution companies, and delayed reforms all add to the final tariff paid by consumers. Instead of addressing these inefficiencies, the burden is often passed on to paying customers—most notably industry—under pressure from fiscal constraints and IMF program requirements.

This approach may offer short-term fiscal relief, but it is economically counterproductive. An industry weakened by high energy costs generates lower output, pays less tax, exports less, and employs fewer people. In the long run, this shrinks the government's revenue base and increases dependence on borrowing. Energy tariffs, therefore, are not just a power-

work, uncertainty remains a powerful deterrent.

The way forward requires a shift in perspective. Energy policy must be aligned with industrial and export policy, not treated in isolation. Reducing losses in distribution companies, renegotiating expensive power purchase agreements where possible, improving governance, and accelerating investment in cheaper domestic and renewable energy sources are essential steps. Equally important is transparent and stable pricing that allows businesses to plan and compete.

Pakistan cannot industrialize, expand exports, or create sustainable jobs if energy tariffs continue to rise unchecked. While energy may seem like a technical issue buried in balance sheets and tariff notifications, its impact is deeply economic and profoundly human. Unless addressed with urgency and coherence, energy tariffs will remain the silent killer of industrial growth—undermining the very foundations of Pakistan's economic future.

## Privatization or Reform: What should Pakistan do with loss-making SOEs?

By ZAIRA HASAN

Few economic issues in Pakistan generate as much debate—and as little consensus—as the future of loss-making state-owned enterprises (SOEs). Entities such as Pakistan International Airlines (PIA), Pakistan Steel Mills, and the power distribution companies (DISCOS) have long been a drain on the national exchequer. Year after year, these enterprises accumulate losses, require government bailouts, and add to public debt. Yet despite repeated pledges, meaningful reform remains elusive. The central question persists: should Pakistan privatize these SOEs, or can governance reform still rescue them?

The fiscal cost of SOEs is substantial. According to official estimates, losses and guarantees linked to SOEs amount to hundreds of billions of rupees annually. This burden ultimately falls on taxpayers, either through higher taxes, inflationary financing, or reduced public spending on health, education, and infrastructure. In an economy already struggling with low growth and limited fiscal space, sustaining chronically inefficient enterprises is increasingly untenable.

Privatization is often presented as the obvious solution. Proponents argue that private ownership brings efficiency, accountability, and professional management. Free from political interference, privatized entities are expected to cut costs, improve service quality, and respond better to market signals.

Successful privatization experiences in telecommunications and banking are frequently cited as evidence that private sector participation can deliver tangible benefits.

However, privatization in Pakistan carries deep political and social sensitivities. Past attempts have been marred by accusations of undervaluation, lack of transparency, and favoritism. Labor unions fear job losses, while the public worries about price hikes and reduced access to essential services. In state-

gic sectors such as aviation, steel, and energy, there are also concerns about national interest and market monopolies. As a result, privatization has become politically costly and administratively complex.

Those advocating reform rather than outright privatization argue that SOEs are not inherently doomed. They point to international examples where state-owned enterprises operate efficiently under strong governance frameworks.

According to this view, the real problem

"Pakistan's choice is not simply between privatization or reform; it is between decisive action and continued drift. Loss-making SOEs symbolize a broader governance challenge that the country can no longer afford to ignore. Whether through privatization, reform, or a combination of both, addressing the SOE problem is essential for fiscal stability, investor confidence, and sustainable economic growth."

in Pakistan is weak oversight, political appointments, and the absence of performance accountability. With independent boards, professional management, clear commercial mandates, and insulation from political interference, SOEs could potentially be turned around.

In practice, however, reform has proven far more difficult than theory suggests. Successive governments have announced restructuring plans, only to reverse course under political pressure. Board appointments remain politicized, management autonomy is limited, and performance targets are rarely enforced. Without sustained political commitment, reform initiatives lose

momentum, allowing losses to continue unchecked.

The power sector illustrates this dilemma vividly. Distribution companies remain publicly owned and are plagued by inefficiencies, theft, and poor recovery. While privatization could improve efficiency, it also risks public backlash over tariffs and service coverage. Yet partial reforms—such as improved governance without owner-

ship change—have so far failed to deliver meaningful results. This raises the question of whether incremental reform is enough.

A pragmatic approach may lie between the two extremes. Rather than viewing privatization and reform as mutually exclusive, Pakistan could adopt a phased and sector-specific strategy. For commercially oriented SOEs with no strategic rationale for state ownership, privatization—through transparent and competitive processes—may be the

most viable option. For others providing essential public services, deep government reform combined with partial private participation or public-private partnerships could strike a balance.

Crucially, any path forward must prioritize transparency, credibility, and consistency. Investors need confidence that policies will not be reversed, while workers require clear communication and fair transition arrangements.

Most importantly, the government must recognize that delaying decisions only increases costs. Each year of inaction adds to losses, weakens public finances, and crowds out development spending.

Pakistan's choice is not simply between privatization or reform; it is between decisive action and continued drift.

Loss-making SOEs symbolize a broader governance challenge that the country can no longer afford to ignore.

Whether through privatization, reform, or a combination of both, addressing the SOE problem is essential for fiscal stability, investor confidence, and sustainable economic growth.

## Informal economy vs Tax base expansion

Pakistan's chronic revenue shortfall lies at the heart of its recurring economic crises.

Despite a population of over 240 million and a large consumer market, the country consistently collects insufficient tax revenue to meet its basic development and debt obligations. At the center of this problem is the vast informal economy—an ecosystem of traders, retailers, service providers, and small manufacturers operating outside the formal tax net. While expanding the tax base is widely acknowledged as essential, the path to doing so without harming livelihoods remains deeply contested.

The informal economy is not a marginal phenomenon in Pakistan; it is the dominant one. Estimates suggest that a large share of economic activity takes place outside formal documentation, contributing little to direct taxation. For millions, informality is not a choice but a necessity, driven by complex regulations, weak institutions, unreliable public services, and a deep mistrust of the tax system. Small traders often view formalization as an added cost with few tangible benefits.

Policymakers, under constant pressure to raise revenue, have increasingly targeted the formal sector instead. Salaried individuals, registered businesses, and documented industries bear a

disproportionate tax burden. This imbalance not only breeds resentment but also discourages investment and compliance. When the same taxpayers are repeatedly squeezed while large segments of the economy remain untaxed, the credibility of the entire system erodes.

Attempts to bring the informal sector into the tax net have largely relied on coercive measures—such as raids, sealing of shops, and

"Expanding the tax base is unavoidable, but it must be done intelligently. A transparent, simplified, and equitable tax system—supported by trust in public institutions—is the only viable way to integrate the informal economy into Pakistan's fiscal framework. Without this balance, tax reform will continue to face resistance, and Pakistan's revenue challenge will remain unresolved."

abrupt policy announcements. While these tactics may produce short-term results, they often provoke backlash and political resistance. Traders' strikes and protests have become a recurring feature, forcing governments to retreat or dilute reforms. Such cycles highlight the limitations of enforcement-driven strategies in a low-trust environment.

The core challenge lies in designing a tax system that encourages voluntary compliance rather than forced inclusion. For many informal businesses, the fear is not just taxation but harassment, corruption, and regulatory overreach. Without simplifying procedures and reducing discretionary power, formalization will continue to be seen as risky. Tax base expansion cannot succeed if entering the system feels like a pen-

alty rather than a pathway to growth.

Technology offers a potential bridge. Digital payments, e-invoicing, and data integration can gradually improve documentation without immediate heavy-handed enforcement. Linking taxation to utility usage, property records, and transaction data can help identify economic activity more accurately. However, technology must be deployed carefully to avoid excluding small businesses with limited digital capacity.

Equally important is the issue of fairness. Tax policy must visibly address elite non-compliance, including untaxed sectors such as real estate, wholesale trade, and segments of agriculture. When powerful groups remain outside the net, efforts to tax small traders appear unjust and politically motivated. Broadening the base requires political will to confront entrenched interests, not just administrative efficiency.

Formalization should also deliver tangible benefits. Access to credit, legal protection, social security, and business development services can incentivize small enterprises to register and pay taxes. If compliance leads to growth opportunities rather than constant scrutiny, attitudes toward taxation may gradually shift. Countries that have successfully expanded their tax base have paired enforcement with incentives and institutional reform.

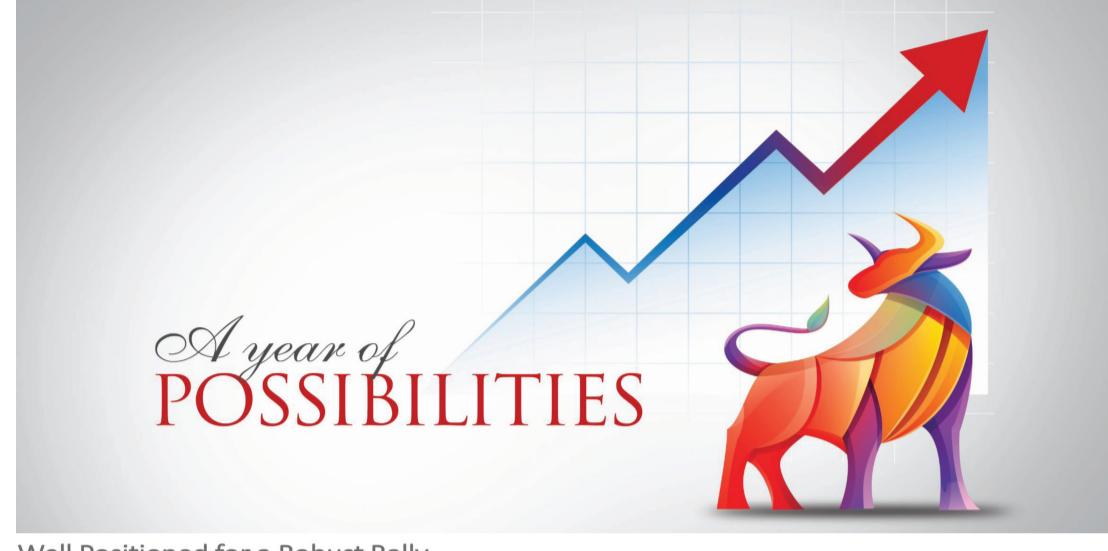
Pakistan's fiscal sustainability depends on resolving the tension between informality and taxation. However, the choice is not between taxing or sparing the informal economy; it is about sequencing and design. Aggressive taxation without reform risks shrinking economic activity, while indefinite tolerance of informality perpetuates inequality and weak governance.

Expanding the tax base is unavoidable, but it must be done intelligently. A transparent, simplified, and equitable tax system—supported by trust in public institutions—is the only viable way to integrate the informal economy into Pakistan's fiscal framework. Without this balance, tax reform will continue to face resistance, and Pakistan's revenue challenge will remain unresolved.



## COMPANY PROFILE &amp; TECHNICAL ANALYSIS

Think Investments. Think BMA



## Well Positioned for a Robust Rally

## Executive Summary – A robust foundation to push the KSE100 Index to 215,000 points

Pakistan equities recorded their 3rd consecutive year of stellar performances, posting a year-to-date return of 48% (USD-based return of 47%). The KSE100 index comfortably surged past our 2025 year-end target of 151,000 points, and we believe the foundation has been laid for another robust performance in 2026. We believe the rally has yet to fully capture the improving macroeconomic fundamentals, including structural shifts that address Pakistan's long-standing issues. Given ample domestic liquidity, medium-term macroeconomic clarity, improving economic buffers, and the increasing importance of Pakistan on the geopolitical landscape, we think Pakistan equities will remain the go-to investment for CY26.

Our target for the KSE100 index in CY26 is 215,000 points, with Pakistan equities potentially offering a return of 26%. Market multiples have improved from 2023's 3.0x to current levels of around 8.0x. The index has the potential to re-rate to around 10.0x, a level seen during previous bull runs. Energy stocks, cyclical plays, and pharmaceutical companies will likely drive the index's next leg as they capitalize on the improving macroeconomic landscape. We reiterate our assessment that the KSE-100 Index is on track to double over the 2025-2027 period (target of over 250,000 points) as a long-term policy environment will allow companies to leverage Pakistan's growing and young population.

**Improving macroeconomic landscape led by the IMF:** Pakistan's entry into the IMF program led to a sharp improvement in its macroeconomic landscape over the past two years. Notably, the GDP growth rates recovered to 3.0% in FY25 from negative levels in FY23. CPI inflation eased to under 5.0% from record-high levels of 29.0% two years prior. Consequently, the SBP was able to reduce the policy rate to 10.5% from 22.0% seen in FY23. Pakistan was also able to build its foreign reserves to nearly USD 15.0bn (import cover: 2.5 months) from under USD 5.0bn (import cover: 1.1 months) in FY23. The country also reduced its external imbalances with a Current Account surplus of nearly USD 2.0bn. Moreover, the domestic debt-to-GDP was pulled below 70%.

Improvement in Macroeconomic Indicators	
GDP Growth (% YoY)	FY23 0.2% FY25 3.0%
CPI (% YoY)	29.0% 4.6%
Policy Rate (%)	22.0% 11.0%
SBP Reserves (USD bn)	4.4 14.5
Import Cover (Months)	1.1 2.5
Fiscal Deficit (% of GDP)	-7.7% -5.4%
Primary Deficit (% of GDP)	-1.0% 2.4%
CA Balance (USD mn)	(3,275) 1,932
Debt (% of GDP)	71.9% 67.9%

Source: SBP, PBS, BMA Research

## Well Positioned for a Robust Rally

**The market remains flush with liquidity:** Improving investor sentiments have led to a sharp rise in market activity. Since Pakistan's re-entry into the IMF program back in 2023, market activity has surged nearly 4 times. CY23's ADTV averaged around USD 36mm and has since increased to USD 130mn CYTD. Notably, September 2025's ADTV averaged around USD 200mn and October 2025's ADTV averaged around USD 180mn. Even though foreign investors have offloaded equities worth over USD 300mn since the start of the year, the domestic market has been able to comfortably absorb the selling, allowing the KSE100 to continue testing newer highs.

**External accounts stabilizing:** Fiscal and monetary tightness continue to lend support towards Pakistan's external accounts. Pakistan's current account posted a surplus of nearly USD 2.0bn in FY25. While external accounts have started posting deficits during FY26, we believe the overall quantum (0.5% of GDP) remains relatively manageable.

External account buffers have improved considerably despite debt servicing pressures. Overall, the SBP reserves have inched towards the USD 15.0bn mark (import cover: 2.2 months), supported by controlled current account and FX intervention by the central bank. Notably, the SBP has purchased nearly USD 8.5bn from the open market since June 2024, allowing it to shore up reserves while servicing its debt.

**Fiscal discipline and a privatization program to support federal balances:** Pakistan's fiscal balances have improved considerably over the past few years. Notably, the country's fiscal deficit reduced to 5.4% of GDP in FY25 from 7.7% of GDP a year prior. Pakistan's primary balance improved to 2.4% of GDP in FY25 from 0.9% in FY24. Improving revenue collection and controlled expenditures enabled the reduction in the deficit. Notably, Pakistan's tax-to-GDP improved to 11.1% in FY25 from 9.5% a year prior. Pakistan is also prioritizing a privatization program to shed its loss-making enterprises. The initiative seeks to overhaul loss-making state-owned enterprises (SOEs) to position them for potential privatization. These entities continue to burden public finances, generating annual losses of around 1% of GDP.

**Improving credit ratings to open commercial markets:** Global rating agencies have upgraded Pakistan's credit during CY25, given the improvement in Pakistan's external accounts. Notably, Pakistan's international bonds are trading near their par values, offering yields of 7-8%, a stark contrast from their default-like pricing with yields exceeding 50% around two years ago. Moreover, Pakistan's CDS spreads have fallen to around 500bps from peak levels of near 13,000bps in 2022. Improving ratings will likely open new commercial markets to raise debt, as Pakistan is already in the process of tapping the Chinese market to raise around USD 400mn.

## Top Stock Picks for 2026

**Cyclical Stocks and Energy plays to lead 2026:** We expect cyclical and energy stocks to lead the rally in 2026. Cyclicals stand to gain from strengthening economic activity, which should support an improved sales outlook and stronger profitability. Energy stocks, meanwhile, are positioned to benefit from structural reforms, including the substantial increase in domestic gas prices. Improved cash collection should enable the sector to restart its production growth trajectory through higher exploration spending.

Stock	Sector	Price (PKR/share)	Target (PKR/share)	Upside (%)	Yield (%)	Return (%)	Reasoning
SITC	Chemical	880	1,441	64	3	67	We like the stock for its improving margin outlook driven by the coal power plant, the earnings boost from lower power plant fuel costs, reduced working capital pressure, added profitability from BMR, and a leaner cost base that enhances both competitiveness and export potential.
HALEON	Pharma	824	1,318	60	3	63	We like the stock for its expanding capacity at Jamshed, its strong push into innovation and new products, the sizeable export opportunity ahead, and the growth boost from the upcoming Centrum launch in Pakistan.
GHGL	Glass	37	58	55	5	60	We remain positive on the stock as the company continues to optimize revenues and protect robust margins, backed by its unrivaled dominance in flat glass and its leadership across all key segments. The ongoing price recovery, combined with a ramp-up in production, sets the stage for a meaningful acceleration in revenue and a strengthening of its competitive position.
SAZEW	Auto	1,673	2,626	57	3	60	We remain upbeat on the stock as the introduction of four new wheeler models injects fresh excitement into the lineup and reinforces the company's competitive edge. HAVL's rising brand strength is translating into stronger customer pull, and the expansion of four-wheeler capacity creates a powerful platform for future volume growth.
MUGHAL	Steel	90	140	55	2	57	We like the stock given the improving construction demand outlook, the expected market-share boost after BMR plant, and the added benefit of lower copper prices and reduced energy costs.
DGKC	Cement	244	348	43	1	44	We like the stock for its improving earnings outlook driven by lower finance costs and stable margins, provided by a steady stream of cost savings.
FCCL	Cement	56	78	39	3	42	We remain positive on the stock as the company intensifies its drive toward production efficiencies, laying the groundwork for stronger and more sustainable margins. The ongoing optimization of its fuel and power mix provides an additional benefit of lower energy costs and a clear trajectory of debt reduction.
GWLC	Cement	63	87	39	3	42	We remain positive on the stock as the cost-reduced BMR provides substantial fuel savings and sharper operational performance. Margin expansion is expected to deepen through an improved fuel and power mix, MLCF's commanding 90% market share in white cement, the strategic upside from a potential PIOC acquisition, and the strong cash generation that underpins the future investment and growth.
ISL	Steel	111	159	34	4	38	We like the stock for resilient 2- and 3-wheeler demand, ISL's exposure to a recovering appliance market, rising crop yields supporting flat steel demand, and the added profitability boost from lower interest rates.
OGDC	Energy	273	350	28	7	35	OGDC's cash collections continued to improve in FY25, as reflected in its financials. The company's gas sales collection rate improved above 70% in FY25 from 70% in FY24. OGDC's interest rate reduction efforts have boosted its recoverable oil reserves by 20% to 750 million barrels, extending its oil reserves by 14 years to 2040.
MLCF	Cement	120	151	27	2	29	We like the stock for its margin support from an efficient fuel and power mix, MLCF's commanding 90% market share in white cement, the strategic upside from a potential PIOC acquisition, and the strong cash generation that underpins the future investment and growth.

## Major Developments in Calendar Year 2025

Event	Impact
Defense pact signed with Saudi Arabia	Pakistan and Saudi Arabia signed a mutual defense pact, reinforcing their bilateral relations. Many see the pact as a precursor to increased investments between the two countries. Saudi investors are anticipated to take exposures in Pakistan's energy, mining, technology and agriculture sectors. Planned investments could potentially touch USD 20-25bn.
Tariff wars instigated by the Trump Administration	The Trump Administration instigated a tariff war with its trading partners to improve USA's trade balance. Under initial estimates, Pakistan was liable for a 29% reciprocal tariff on its exports to the US markets but was later reduced to 19%. In FY25, the US was Pakistan's largest export market with receipts of USD 6.0bn (~18% of total exports).
Monetary easing in full force	Pakistan's central bank accelerated the monetary easing cycle, cumulatively reducing the policy rate by 1,000bps to 10.5%. The easing cycle was driven by a sharp decline in inflation. In FY25, CPI inflation will likely average under 5.0%, considerably below FY24's average of 23.9%. Moreover, the current account (CA) balance recorded a surplus of USD 2.0bn in FY25, against a deficit of around USD 2.1bn in F24.
Geopolitics took center stage	Geopolitics took center stage in FY25, led by Israel-Palestine conflict. Moreover, Pakistan's relation with India worsened after a terror attack in Kashmir, leading to cross-border conflicts between the two countries. Most recently, the Israel-Iran conflict escalated, culminating in the US's involvement. This escalation resulted in a sharp rise in global oil prices, creating concerns about potential implications on Pakistan's import bill. The two recent conflicts ended in a ceasefire, with the PSX rebounding quickly after its initial volatile spell.

Event	Impact
Circular debt clearance will remain a priority	We think circular debt control will remain a priority of Pakistan under the IMF program. While the PKR 1.275tn transaction will clear a portion of the power sector's circular debt, we think the gas sector's circular debt will be kept in check through timely price revisions. We also anticipate a higher frequency of tariff revisions for the power and gas sector to ensure minimal build-up of receivables.
Increasing geo-strategic importance of Pakistan	Given the recent spell of geopolitical volatility, particularly in the Middle Eastern and South Asian region, we think Pakistan's importance on the geostrategic landscape has increased. We think Pakistan will be used by Global Powers to ensure regional stability, likely benefitting from improved bilateral relations.

Event	Impact
Asset shifting towards equities may accelerate	We think FY26 will be marked by significant asset shifting towards equities. The taxation benefits of investing in equities, coupled with the falling fixed-income yields, will likely make equities the go to investment for investors during the fiscal year.

Event	Impact
The privatization process may expedite	The federal government may kickstart the privatization process with the sale of Pakistan International Airlines (PIA). The goal would be to liquidate all loss-making SOEs through internal restructuring. Notably, over 50 government-owned entities have been earmarked for sale in four years. The process will remove the fiscal burden on the government and generate a revenue stream.

Event	Impact
The agriculture sector may become a priority	We believe the revitalization of Pakistan's agriculture sector will become a priority given the tough circumstances the sector is going through. We can anticipate agriculture support schemes, particularly from provincial governments, to support farmer productivity.



## MLCF: Growing in size and scale; Buy

■ MLCF is currently in process of acquiring 69.75% stake in PIOC along with management control at an agreed price of Rs478.43.sh, implying a total deal value of Rs75.8bn. The said acquisition of stake includes 58.03% via direct buying from PIOC sponsors and 11.72% through public offering.

■ This acquisition price implies an EV/ton of US\$76.1 compared to industry average of US\$46/ton from last day close implying a premium of 66%, however, still at roughly 20% discount to a new green field project at US\$90-100/ton.

■ On completion of the deal, MLCF will become ultimate holding company of PIOC with 77.38% stake which includes current holding of 7.63%, which combined with 10.83% held by MLCL, will raise Kohinoor Maple Leaf group holdings to around 88.28%, leaving free float to 11.72%.

■ Incorporating acquisition of the said stake and 85% of the transaction funding via debt, our target price for MLCF increases to Rs160 from Rs140 previously. While earnings are expected to show modest growth in the near term due to elevated acquisition-related finance costs, we project earnings to grow exponentially in FY28F (+16%) and beyond, lifting our 6-year earnings CAGR from 11.9% to 18.1% previously. We reiterate our Buy rating for MLCF.

## MLCF to acquire ~70% stake in PIOC

MLCF has shown interest in acquiring 69.75% stake in PIOC along with management control at an agreed price of Rs478.43.sh, implying a total deal value of Rs75.8bn. The Acquisition of shares include 58.03% via direct buying from PIOC sponsors and 11.72% through public offering. On completion of the deal, MLCF will have significant control over PIOC with 77.38% stake which includes current holding of 7.63%, which combined with 10.83% held by MLCL, will raise Kohinoor Maple Leaf group holdings to around 88.28%, leaving free float to 11.72%.

This acquisition price implies an EV/ton of US\$76.1 compared to industry average of US\$46/ton from last day close implying a premium of 66% however, still at roughly 20% discount to a new green field project at US\$90-100/ton.

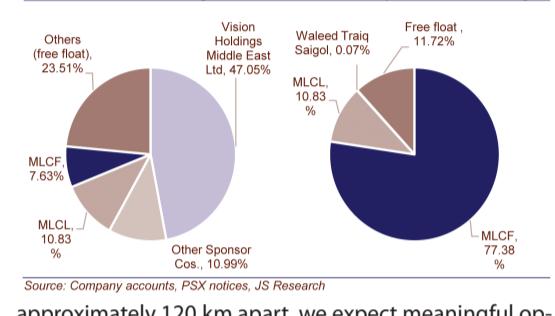
## MLCF – Estimate change

We are revising our consolidated earnings estimates by 8% and 16% for FY27F and FY28F for MLCF to incorporate 1) acquisition of PIOC, 2) change in key macro assumptions including the recent 50bps cut in interest rate and 3) upward revision in our cement demand forecast from 8%/6% in FY26/FY27 to 11%/8%. We are also shifting our valuations from standalone financials/ SOTP based TP to Consolidated financials/ DCF-based TP for MLCF as a holding company. Our TP now stands at Rs160(+14%), offering a potential upside of 33%. We also highlight the potential upside for PIOC shareholders, as approximately half of the company's free float is expected to be acquired at the attractive offer price of Rs478.43/share.

## Broad-based benefits of acquisition

**Strengthen MLCF market position:** Subsequent to this acquisition of PIOC, the deal will make MLCF the third largest cement manufacturer in Pakistan with a combined capacity of ~13.4mn tons, raising the company's domestic market share to around 15% from MLCF's current share of 10%. Consequent to FCCL's acquisition of ACPL, which has been delayed till Mar-2026, FCCL will regain the number three spot in the cement universe w.r.t capacity.

**Improve cost synergies:** With the two plants located



approximately 120 km apart, we expect meaningful operational synergies. We believe MLCF will work to improve the operational efficiency of PIOC which could include options to incorporate alternative fuel for fuel usage, which currently represents 35% of MLCF's fuel mix at an effective cost of ~Rs33/ton after adjusting for lower GCV, ~20% cheaper than PIOC's imported coal currently along with usage of PET coke in PIOC's plant if feasible with upgrades, alongside potential reductions in freight costs. We estimate these efficiencies to boost PIOC's EBITDA by up to 5% for FY27F.

**Show balance sheet strength:** Consolidation of the two entities, is also expected to improve balance sheet positioning of MLCF, enhancing the ability of the company to raise fresh financing, for acquisition and further investments. To highlight, PIOC currently has a D/A ratio of 8% while MLCF has a D/A ratio of 10.5% as of Sep-2025 financials. For our post-acquisition scenario, we have assumed MLCF to arrange fresh debt of Rs65bn, while the remaining amount would be raised via existing operations and divestment of other short-term investments (excluding the current holdings in PIOC), resulting in MLCF's consolidated D/A ratio to increase to 27% in FY27F.

</

# Daily PAKISTAN Share Market

6

WEDNESDAY, DECEMBER 24, 2025

UPDATES

www.psmunews.com

KSE-100		
<b>171,073.73</b>	(-130.44)	(-0.08%)
HIGH 171,867.31	LOW 170,968.31	VOLUME 239,246,682

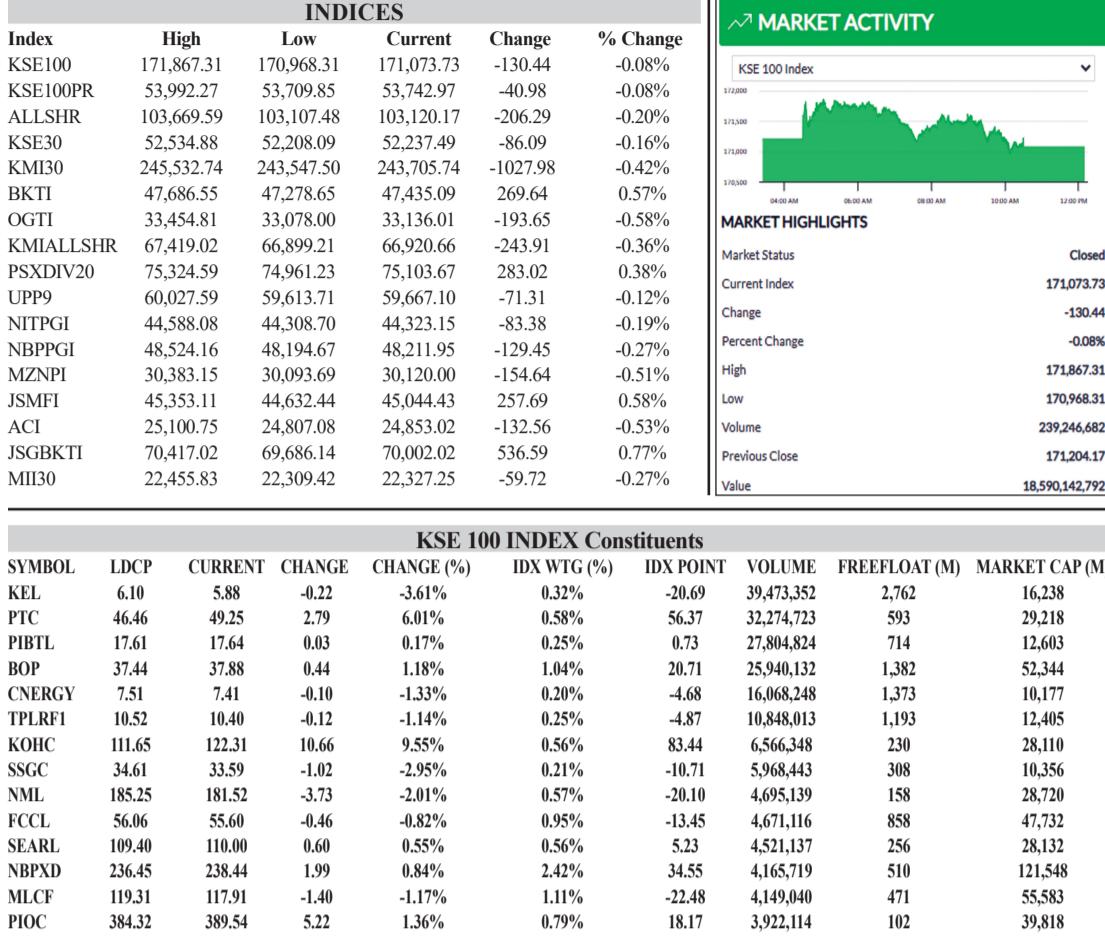
ALLSHR		
<b>103,120.17</b>	(-206.29)	(-0.20%)
HIGH 103,669.59	LOW 103,107.48	VOLUME 648,625,840

KSE30		
<b>52,237.49</b>	(-86.09)	(-0.16%)
HIGH 52,534.88	LOW 52,208.09	VOLUME 75,591,742

KMI30		
<b>243,705.74</b>	(-1,027.98)	(-0.42%)
HIGH 245,532.74	LOW 243,547.50	VOLUME 64,546,172

INDICES					
Index	High	Low	Current	Change	% Change
KSE100	171,867.31	170,968.31	171,073.73	-130.44	-0.08%
KSE100PR	53,992.27	53,709.85	53,742.97	-40.98	-0.08%
ALLSHR	103,669.59	103,107.48	103,120.17	-206.29	-0.20%
KSE30	52,534.88	52,208.09	52,237.49	-86.09	-0.16%
KMI30	245,532.74	243,547.50	243,705.74	-1,027.98	-0.42%
BKTI	47,686.55	47,278.65	47,435.09	269.64	0.57%
OGTI	33,454.81	33,078.00	33,136.01	-193.65	-0.58%
KMIALLSHR	67,419.02	66,899.21	66,920.66	-243.91	-0.36%
PSXDIV20	75,324.59	74,961.23	75,103.67	283.02	0.38%
UPP9	60,027.59	59,613.71	59,667.10	-71.31	-0.12%
NITPGI	44,588.08	44,308.70	44,323.15	-83.38	-0.19%
NBPPGI	48,524.16	48,194.67	48,211.95	-94.29	-0.27%
MZNPI	30,383.15	30,093.69	30,120.00	-154.64	-0.51%
JSMFI	45,353.11	44,632.44	45,044.43	257.69	0.58%
ACI	25,100.75	24,807.08	24,853.02	-132.56	-0.53%
JSGBKTI	70,417.02	69,686.14	70,002.02	536.59	0.77%
MII30	22,455.83	22,309.42	22,327.25	-59.72	-0.27%

KSE 100 INDEX Constituents										
SYMBOL	LDCP	CURRENT	CHANGE	CHANGE (%)	IDX WTG (%)	IDX POINT	VOLUME	FREEFLOAT (M)	MARKET CAP (M)	
KEL	6.10	5.88	-0.22	-3.61%	0.32%	-20.69	39,473.352	2,762	16,238	
PTC	46.46	49.25	2.79	6.01%	0.58%	56.37	32,274.723	593	29,218	
PIBTL	17.61	17.64	0.03	0.17%	0.25%	0.73	27,804.824	714	12,603	
BOP	37.44	37.88	0.44	1.18%	1.04%	20.71	25,940.132	1,382	52,344	
CENERGY	7.51	7.41	-0.10	-1.33%	0.20%	-4.68	16,068.248	1,373	10,177	
TPLRF1	10.52	10.40	-0.12	-1.14%	0.25%	-4.87	10,848.013	1,193	12,405	
KOHC	111.65	122.31	10.66	9.55%	0.56%	83.44	6,566.348	230	28,110	
SSGC	34.61	33.59	-1.02	-2.95%	0.21%	-10.71	5,968.443	308	10,356	
NML	185.25	181.52	-3.73	-2.01%	0.57%	-20.10	4,695.139	158	28,720	
FCCL	56.06	55.60	-0.46	-0.82%	0.95%	-13.45	4,671.116	858	47,732	
SEARL	109.40	110.00	0.60	0.55%	0.56%	5.23	4,521.137	256	28,132	
NBPX	236.45	238.44	1.99	0.84%	2.42%	34.55	4,165.719	510	121,548	
MLCF	119.31	117.91	-1.40	-1.17%	1.11%	-22.48	4,149.040	471	55,583	
PIOC	384.32	389.54	5.22	1.36%	0.79%	18.17	3,922.114	102	39,818	



Market Performers TOP ACTIVE STOCKS			
SYMBOL	PRICE	CHANGE	VOLUME
PIAHCLA	37.62	-2.05 (-5.17%)	45,033,077
KEL	5.88	-0.22 (-3.61%)	39,473,352
PTC	49.25	2.79 (6.01%)	32,274,723
WTL	1.75	-0.03 (-1.68%)	31,022,197
CSIL	8.56	-0.52 (-5.73%)	30,348,363
PIBTL	17.64	0.03 (0.17%)	27,804,824
BOP	37.88	0.44 (1.18%)	25,940,132
TPL	9.56	-1.06 (-9.98%)	25,743,785
CENERGY	7.41	-0.10 (-1.33%)	16,068,248
DSLNC	7.64	-0.23 (-2.92%)	15,839,899

TOP ADVANCERS			
SYMBOL	PRICE	CHANGE	VOLUME
LSEVLR	3.78	1.00 (35.97%)	4,290,207
GEMMEL	34.83	3.17 (10.01%)	4,579
SINDM	32.31	2.94 (10.01%)	391,724
PIM	24.07	2.19 (10.01%)	11,633
FCIBL	39.15	3.56 (10.00%)	10,500
FZCM	25.88	22.81 (10.00%)	13,131
MUGHALC	72.05	6.55 (10.00%)	35,409
PAKL	53.79	4.89 (10.00%)	108,648
AMBL	10.69	0.96 (9.87%)	15,002
KOHC	122.31	10.66 (9.55%)	6,566,348

TOP DECLINERS		
---------------	--	--

# Daily PAKISTAN Share Market

UPDATES

www.psmunews.com

WEDNESDAY, DECEMBER 24, 2025

7

SYNTHETIC & RAYON												
SCRIP	LDCP	OPEN	HIGH	LOW	CURRENT	CHANGE	VOLUME	SCRIP	LDCP	OPEN	HIGH	LOW
Pak Stock Exchange	46.28	46.28	47.1	45.9	46.56	0.28	921,147	Noon Sugar	92.11	92.0	93.0	89.03
Pervaiz Ahmed Co	3.20	3.24	3.27	3.14	3.15	-0.05	1,965,473	Premier Suger	314.03	305.01	305.01	305.01
PIA Holding Com	39.67	39.51	41.5	36.51	37.62	-2.05	45,033,077	Sakrand Sugar	30.28	29.5	31.43	29.5
PIA Holding ComB	22,250.01	21,023.11	22,647.0	20,101.05	20,986.33	-1263.68	62	Sanghar Sugar	65.25	68.0	71.74	66.11
Sec. Inv. Bank	8.67	8.72	8.72	8.5	8.51	-0.16	5,501	Shahmurad Sugar	482.96	499.0	499.0	462.03
Trust Brokerage	34.89	35.1	38.21	35.1	36.87	1.98	1,727,081	Shahrajah Limited	112.44	112.6	112.78	112.5
								Sindh Abadgar	201.33	206.9	206.9	182.03
								Tandlianwala Sugar	192.09	186.0	190.0	186.0
								Tariq Corp	20.37	20.7	20.7	19.85
								Tariq Corp(Pref)	9.63	10.25	10.6	9.95
								Thal Ind.Corp.	702.06	748.94	748.94	720.03
												725.09
												23.03
												112
LEATHER & TANNERIES												
SCRIP	LDCP	OPEN	HIGH	LOW	CURRENT	CHANGE	VOLUME	SCRIP	LDCP	OPEN	HIGH	LOW
Grays Leasing	23.38	25.0	25.0	23.5	23.5	0.12	1,244	Gatron Ind.	122.85	122.99	125.0	120.3
Pak Gulf Leasing	15.21	15.05	15.5	15.05	15.36	0.15	21,435	Ibrahim Fibres	286.03	290.0	290.0	282.01
								Image Pakistan	26.27	26.28	26.44	25.81
								National Silk	182.43	174.02	180.0	165.0
								Pak Synthetics	69.20	68.0	68.98	68.0
								Rupali Polyester	32.99	34.0	34.0	32.99
MISCELLANEOUS												
SCRIP	LDCP	OPEN	HIGH	LOW	CURRENT	CHANGE	VOLUME	SCRIP	LDCP	OPEN	HIGH	LOW
Bata (Pak) Ltd.	1,249.07	1,240.0	1,245.0	1,235.02	1,236.5	-12.57	1,018	Air Link Commun	168.66	168.99	169.44	167.0
Fateh Industries	191.75	199.99	199.99	175.2	191.75		83	Avanceon Ltd	44.40	44.51	44.6	43.51
Leather Up Ltd.	46.53	47.95	47.95	43.11	44.06	-2.47	42,444	Hum Network	14.39	14.47	14.47	14.12
Pak Leather	48.90	48.3	53.79	45.25	53.79	4.89	108,648	Media Times Ltd	4.16	4.16	4.16	4.04
Service Global	115.41	116.98	116.9	114.56	117.22	1.81	1,361,492	Netels Tech.	131.92	133.0	133.0	131.3
Service Ind.Ltd	1,570.38	1,589.9	1,589.9	1,540.04	1,550.02	-20.36	2,298	Octopus Digital	43.19	43.79	43.79	42.9
								P.T.C.L.	46.46	46.15	50.43	46.15
								Pak Datacom	161.95	163.0	158.0	159.79
								Supernet Technologie	1,547.62	1,509.0	1,509.0	1,547.62
								Symmetry Group Ltd	13.55	13.7	13.7	13.3
								Systems Limited	166.98	167.0	167.99	164.0
								Telecard Limited	11.42	11.45	11.45	11.21
								TPL Corp Ltd	10.62	10.3	9.56	9.56
								TPL Trakker Ltd	10.45	10.21	10.89	10.0
								TRG Pak Ltd	71.01	71.47	72.19	70.6
								WorldCall Telecom	1.78	1.79	1.79	1.75
								Zareef Limited	48.13	48.13	48.49	47.83
TEXTILE COMPOSITE												
SCRIP	LDCP	OPEN	HIGH	LOW	CURRENT	CHANGE	VOLUME	SCRIP	LDCP	OPEN	HIGH	LOW
AL-Khair Gadoon	61.10	55.04	55.04	55.04	61.1		129	AL-Med Hassan	88.11	86.0	86.2	79.3
Arpak Int.	57.06	62.0	62.0	59.01	59.02	1.96	501	AN Textile Mill	32.50	32.0	32.0	32.5
Diamond Ind.	53.53	57.58	57.58	57.58	53.53		2	Artistic Denim	54.00	54.0	54.9	53.0
ECOPACK Ltd	57.16	57.16	58.12	57.0	57.97	0.81	42,444	Aruj Industries	12.88	13.0	13.5	12.77
Gammom Pak	23.00	23.0	23.4	22.5	22.8		13,050	Azgard Nine	11.65	11.67	11.83	11.41
GOC (Pak) Ltd.	112.28	117.94	117.94	110.19	112.28			Bhanero Tex.	856.52	0	0	856.52
Olympia Mills	39.80	37.01	37.01	37.0	39.8			Chenab Limited	13.02	13.24	13.24	12.5
Pak Services	1,300.08	1,286.01	1,317.95	1,271.01	1,282.3	-17.78	150	Chenab Ltd.(Pre)	3.57	3.51	3.65	3.51
Pakistan Alumin	129.97	131.99	134.99	126.7	130.31	0.34	174,617	Crescent Tex.	28.16	28.5	29.0	27.25
Shifa Int.Hospital	505.02	509.89	509.89	500.02	504.6	-0.42	3,618	Faisal Spinning	285.25	281.92	285.0	281.0
Siddiqsons Tin	8.37	8.37	8.4	8.2	8.23	-0.14	1,038,290	Fateh Sports	102.82	0	0	102.82
Tri-Pack Films	157.05	158.00	171.00	155.8	165.16	8.11		Fazal Cloth	228.07	233.9	250.88	233.9
UDL Int.Ltd.	20.33	21.0	21.75	18.85	19.09	-1.24		Feroze 1888	68.81	72.98	72.98	68.81
United Brands	27.40	27.95	27.99	27.52	27.93	0.53		Ghazi Fabrics	14.20	14.03	14.45	13.41
United Distributor	135.78	138.0	138.0	133.01	134.44	-1.34		Gul Ahmed	28.83	28.99	28.99	28.52
MODARABAS												
SCRIP	LDCP	OPEN	HIGH	LOW	CURRENT	CHANGE	VOLUME	SCRIP	LDCP	OPEN	HIGH	LOW
1st.Fid.Leasing	10.44	10.8	10.8	9.82	9.93	-0.51	166,104	Alj. Noor Mod	8.45	8.79	8.45	8.45
AL-Noor Mod	8.45	8.79	8.79	8.45	8.45			Artistic Denim	54.00	54.0	54.9	53.0
B.F.Modaraba	21.61	22.0	22.5	21.0	21.41	-0.2	26,885	Aruj Industries	12.88	13.0	13.5	12.77
Elite Cap.Mod	23.90	23.5	25.8	23.3	24.9	1.0	13,050	Azgard Nine	11.65	11.67	11.83	11.41
Equity Modaraba	12.41	12.98	13.5	12.32	12.5	0.09	109,680	Bhanero Tex				

# Daily PAKISTAN Share Market

UPDATES

www.psmunews.com

WEDNESDAY, DECEMBER 24, 2025

PUBLISH FROM KARACHI

## PAKISTAN Share Market

UPDATES

PAEL   60   PSMU	
RSI 14	34.97 (Neutral)
MACD Histogram	-0.17 (Bearish)
EMA 20	55.32
EMA 50	55.15
Trend	Bullish Trend
Signal	NEUTRAL

### PSMU Pivot Dashboard

PP: 55.7733  
R1: 56.2467  
R2: 57.0733  
S1: 54.9467  
S2: 54.4733

Trend → BEARISH → Target S1 / S2

TP → 54.9467 | 54.4733  
SL → 56.2467

Open a Stock Account & Premium Group Contact

0332 9859289  
www.psmunews.com

## PAKISTAN Share Market

UPDATES

NBP   60   PSMU	
RSI 14	60.88 (Neutral)
MACD Histogram	-0.52 (Bearish)
EMA 20	235.53
EMA 50	228.97
Trend	Bullish Trend
Signal	NEUTRAL

### PSMU Pivot Dashboard

PP: 240.08  
R1: 243.13  
R2: 247.05  
S1: 236.16  
S2: 233.11

Trend → BEARISH → Target S1 / S2

TP → 236.16 | 233.11  
SL → 243.13

Open a Stock Account & Premium Group Contact

0332 9859289  
www.psmunews.com

## PAKISTAN Share Market

UPDATES

DAILY MTS POSITION	
Open MTS Volume Before Release	
481,203,021.00	
Open MTS Amount Before Release	
26,484,567,148.98	
Current Day Release Volume	
34,227,711.00	
Current Day Release Amount	
1,793,707,717.17	
Current Day MTS Volume	
25,860,729.00	
Current Day MTS Amount	
1,765,471,172.20	
Net Open MTS Volume	
472,836,039.00	
Net Open MTS Amount	
26,433,147,372.23	

www.psmunews.com

## PAKISTAN Share Market

UPDATES

DAILY MFS POSITION	
Open Position Before Release	
716,496,166.00	
Current Day Release	
18,933,368,506.12	
Current Day Take-up	
45,333,309.00	
Volume	
706,659,362.00	
Value	
18,650,929,747.27	

www.psmunews.com

## COAS Munir warns hostile actors using proxies to 'exploit internal fault lines'



RAWALPINDI: Chief of Defence Forces (CDF) and Chief of Army Staff (COAS) Field Marshal Syed Asim Munir yesterday warned that hostile actors are increasingly adopting indirect and ambiguous methods, including the use of proxies, to exploit internal fault lines rather than engaging in overt confrontation. The remarks were made during his visit to the National Defence University (NDU), according to the Inter-Services Public Relations (ISPR).

During the visit, the COAS-CDF was briefed by a panel of civil and military participants of the ongoing National Security and War Course, who shared their academic perspectives on contemporary national security challenges and strategies to address them. Field Marshal Munir highlighted the complex and evolving security landscape, stressing that Pakistan faces persistent challenges across multiple

domains including conventional, sub-conventional, intelligence, cyber, information, military, and economic spheres. He emphasized the need for comprehensive multi-domain preparedness, continuous adaptation, and coordinated efforts among all elements of national power. He noted that future leaders must be trained to recognize, anticipate, and counter multi-layered cognitive threats, while

demonstrating clarity and intellectual resilience in decision-making under uncertainty.

Lauding NDU's role, the CDF described the institution as a premier hub for developing strategic thinkers capable of transforming rigorous training and academic insight into effective policy formulation and operational outcomes. He underlined that professional military education is essential for strengthening institutional capacity, fostering indigenous capabilities, and ensuring long-term national resilience. The ISPR statement emphasized that Field Marshal Munir's visit reinforced the army's commitment to preparing its leaders for the complexities of the modern and contested security environment, where indirect and unconventional threats are increasingly shaping strategic challenges.

Govt ready for talks if opposition shows seriousness: PM

KSE-100 slips slightly as market consolidates



BY MUHAMMAD TAHAKHAN  
Research Analyst, PSMU



in Lahore, urging restraint, tolerance and reconciliation to stabilise the country. Law Minister Azam Nazeer Tarar called for a new national political charter rooted in dialogue, while Prime Minister's Adviser Rana Sanaullah said political stability could only be achieved through mutual respect and sustained engagement.

A similar appeal was recently made by five incarcerated PTI leaders in Lahore's Kot Lakhpat jail. In a joint letter, Shah Mahmood Qureshi, Dr Yasmin Rashid, Omer Sarfraz Cheema, Ejaz Chaudhry and Mian Mehmood Rasheed argued that dialogue remained the only viable path to steer Pakistan out of its crises.

Despite repeated offers, efforts at reconciliation have repeatedly stalled. Talks initiated in late December 2024 collapsed over key disagreements, including demands for judicial commissions to probe the May 9, 2023 and November 26, 2024 protests, as well as the release of PTI prisoners.

The government again extended an olive branch in February this year, but the PTI rejected the offer, alleging an intensified crackdown on its leadership and workers.

Subsequent dialogue proposals by National Assembly Speaker Ayaz Sadiq and senior government ministers throughout the year were either questioned or left unresolved, reflecting the deep mistrust between the two sides. Most recently, the government renewed its call for talks in December, with Rana Sanaullah telling the Senate that political deadlock could only be broken through dialogue. He lamented that while the government remained open to negotiations, the PTI leadership continued to resist engagement.

On December 21, leaders from across the political spectrum — including senior figures from the ruling PML-N — echoed similar sentiments at the Khawaja Rafique Shaheed reference

in Lahore, urging restraint, tolerance and reconciliation to stabilise the country.

Law Minister Azam Nazeer Tarar called for a new national political charter rooted in dialogue, while Prime Minister's Adviser Rana Sanaullah said political stability could only be achieved through mutual respect and sustained engagement.

A similar appeal was recently made by five incarcerated PTI leaders in Lahore's Kot Lakhpat jail. In a joint letter, Shah Mahmood Qureshi, Dr Yasmin Rashid, Omer Sarfraz Cheema, Ejaz Chaudhry and Mian Mehmood Rasheed argued that dialogue remained the only viable path to steer Pakistan out of its crises.

Despite repeated offers, efforts at reconciliation have repeatedly stalled. Talks initiated in late December 2024 collapsed over key disagreements, including demands for judicial commissions to probe the May 9, 2023 and November 26, 2024 protests, as well as the release of PTI prisoners.

The government again extended an olive branch in February this year, but the PTI rejected the offer, alleging an intensified crackdown on its leadership and workers.

Subsequent dialogue proposals by National Assembly Speaker Ayaz Sadiq and senior government ministers throughout the year were either questioned or left unresolved, reflecting the deep mistrust between the two sides. Most recently, the government renewed its call for talks in December, with Rana Sanaullah telling the Senate that political deadlock could only be broken through dialogue. He lamented that while the government remained open to negotiations, the PTI leadership continued to resist engagement.

On December 21, leaders from across the political spectrum — including senior figures from the ruling PML-N — echoed similar sentiments at the Khawaja Rafique Shaheed reference

in Lahore, urging restraint, tolerance and reconciliation to stabilise the country.

Law Minister Azam Nazeer Tarar called for a new national political charter rooted in dialogue, while Prime Minister's Adviser Rana Sanaullah said political stability could only be achieved through mutual respect and sustained engagement.

A similar appeal was recently made by five incarcerated PTI leaders in Lahore's Kot Lakhpat jail. In a joint letter, Shah Mahmood Qureshi, Dr Yasmin Rashid, Omer Sarfraz Cheema, Ejaz Chaudhry and Mian Mehmood Rasheed argued that dialogue remained the only viable path to steer Pakistan out of its crises.

Despite repeated offers, efforts at reconciliation have repeatedly stalled. Talks initiated in late December 2024 collapsed over key disagreements, including demands for judicial commissions to probe the May 9, 2023 and November 26, 2024 protests, as well as the release of PTI prisoners.

The government again extended an olive branch in February this year, but the PTI rejected the offer, alleging an intensified crackdown on its leadership and workers.

Subsequent dialogue proposals by National Assembly Speaker Ayaz Sadiq and senior government ministers throughout the year were either questioned or left unresolved, reflecting the deep mistrust between the two sides. Most recently, the government renewed its call for talks in December, with Rana Sanaullah telling the Senate that political deadlock could only be broken through dialogue. He lamented that while the government remained open to negotiations, the PTI leadership continued to resist engagement.

On December 21, leaders from across the political spectrum — including senior figures from the ruling PML-N — echoed similar sentiments at the Khawaja Rafique Shaheed reference

in Lahore, urging restraint, tolerance and reconciliation to stabilise the country.

Law Minister Azam Nazeer Tarar called for a new national political charter rooted in dialogue, while Prime Minister's Adviser Rana Sanaullah said political stability could only be achieved through mutual respect and sustained engagement.

A similar appeal was recently made by five incarcerated PTI leaders in Lahore's Kot Lakhpat jail. In a joint letter, Shah Mahmood Qureshi, Dr Yasmin Rashid, Omer Sarfraz Cheema, Ejaz Chaudhry and Mian Mehmood Rasheed argued that dialogue remained the only viable path to steer Pakistan out of its crises.

Despite repeated offers, efforts at reconciliation have repeatedly stalled. Talks initiated in late December 2024 collapsed over key disagreements, including demands for judicial commissions to probe the May 9, 2023 and November 26, 2024 protests, as well as the release of PTI prisoners.

The government again extended an olive branch in February this year, but the PTI rejected the offer, alleging an intensified crackdown on its leadership and workers.

Subsequent dialogue proposals by National Assembly Speaker Ayaz Sadiq and senior government ministers throughout the year were either questioned or left unresolved, reflecting the deep mistrust between the two sides. Most recently, the government renewed its call for talks in December, with Rana Sanaullah telling the Senate that political deadlock could only be broken through dialogue. He lamented that while the government remained open to negotiations, the PTI leadership continued to resist engagement.

On December 21, leaders from across the political spectrum — including senior figures from the ruling PML-N — echoed similar sentiments at the Khawaja Rafique Shaheed reference

in Lahore, urging restraint, tolerance and reconciliation to stabilise the country.

Law Minister Azam Nazeer Tarar called for a new national political charter rooted in dialogue, while Prime Minister's Adviser Rana Sanaullah said political stability could only be achieved through mutual respect and sustained engagement.

A similar appeal was recently made by five incarcerated PTI leaders in Lahore's Kot Lakhpat jail. In a joint letter, Shah Mahmood Qureshi, Dr Yasmin Rashid, Omer Sarfraz Cheema, Ejaz Chaudhry and Mian Mehmood Rasheed argued that dialogue remained the only viable path to steer Pakistan out of its crises.

Despite repeated offers, efforts at reconciliation have repeatedly stalled. Talks initiated in late December 2024 collapsed over key disagreements, including demands for judicial commissions to probe the May 9, 2023 and November 26, 2024 protests, as well as the release of PTI prisoners.

The government again extended an olive branch in February this year, but the PTI rejected the offer, alleging an intensified crackdown on its leadership and workers.

Subsequent dialogue proposals by National Assembly Speaker Ayaz Sadiq and senior government ministers throughout the year were either questioned or left unresolved, reflecting the deep mistrust between the two sides. Most recently, the government renewed its call for talks in December, with Rana Sanaullah telling the Senate that political deadlock could only be broken through dialogue. He lamented that while the government remained open to negotiations, the PTI leadership continued to resist engagement.

On December 21, leaders from across the political spectrum — including senior figures from the ruling PML-N — echoed similar sentiments at the Khawaja Rafique Shaheed reference

in Lahore, urging restraint, tolerance and reconciliation to stabilise the country.

Law Minister Azam Nazeer Tarar called for a new national political charter rooted in dialogue, while Prime Minister's Adviser Rana Sanaullah said political stability could only be achieved through mutual respect and sustained engagement.

A similar appeal was recently made by five incarcerated PTI leaders in Lahore's Kot Lakhpat jail. In a joint letter, Shah Mahmood Qureshi, Dr Yasmin Rashid, Omer Sarfraz Cheema, Ejaz Chaudhry and Mian Mehmood Rasheed argued that dialogue remained the only viable path to steer Pakistan out of its crises.

Despite repeated offers, efforts at reconciliation have repeatedly stalled. Talks initiated in late December 2024 collapsed over key disagreements, including demands for judicial commissions to probe the May 9, 2023 and November 26, 2024 protests, as well as the release of PTI prisoners.

The government again extended an olive branch in February this year, but the PTI rejected the offer, alleging an intensified crackdown on its leadership and workers.